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# **EXECUTIVE OFFICE OF THE PRESIDENT** OFFICE OF MANAGEMENT AND BUDGET WASHINGTON, D.C. 20503

July 7, 1986

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MEMORANDUM FOR THE HEADS OF EXECUTIVE DEPARTMENTS,

ESTABLISHMENTS, AND INDEPENDENT AGENCIES

FROM:

Joseph R. Wright, Jr.
Deputy Director

SUBJECT:

Preparation of Benefit-Cost Analyses for Major

Information Technology Initiatives Contained in

Budget Requests

## Purpose:

This memorandum provides additional instructions for the preparation of benefit-cost analyses for major information technology initiatives contained in budget requests, as required in Section 43.2(c) of OMB Circular No. A-11, Revised.

## Background:

Under Section 43.2(c), OMB Circular No. A-11, (Transmittal Memorandum No. 57, issued May 28, 1986) agencies are required to submit a detailed life-cycle benefit-cost analysis for each major information technology initiative contained in FY 1988 budget requests before any such initiatives can be considered for funding. That subsection explained coverage, format, and basic evaluation criteria, and stated that additional instructions would be forthcoming. This memorandum limits the coverage and format specifications of the required submissions, and clarifies concepts not covered elsewhere.

#### Coverage:

As noted in the Circular, analyses are to be submitted only for new major initiatives. An initiative is a project to build or modify a system. It may include the purchase or lease of hardware or software. Benefit-cost analyses are not required for existing systems, or for initiatives for which funding has already been approved.

#### Additional Information:

## Format

The Circular requires that benefits and costs shall be presented in the format prescribed in Federal Information Processing Standards Publication No. 64, "Guidelines for

- -- include a scaled-down approach that is less ambitious than the proposed approach; and
- -- contain only reasonable and technically feasible options.

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In most cases, one alternative should be a "baseline" approach that maintains existing levels of service with changes to existing systems kept to the minimum required to meet mission requirements.

# Inquiries:

Any questions regarding this guidance or the agency's budget justification should be directed to your OMB representative.